PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2023 calendar year, or tax year beginning and ending Check if applicable: C Name of organization D Employer identification number PHYSICIAN ASSOCIATE FOUNDATION OF THE Address change AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES Name change 54-1071370 PHYSICIAN ASSOCIATE FOUNDATION Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated (703)836-22722318 MILL ROAD 1300 1,197,417. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return 22314-6868 ALEXANDRIA, VA H(a) Is this a group return Applica-tion pending F Name and address of principal officer: JAMES BRADEN MILLWARD for subordinates? Yes X No SAME AS C ABOVE Yes **H(b)** Are all subordinates included? Tax-exempt status: X 501(c)(3) 501(c) (527 (insert no.) 4947(a)(1) or If "No," attach a list. See instructions WWW.PA-FOUNDATION.ORG H(c) Group exemption number K Form of organization: X Corporation Trust Other L Year of formation: 1977 M State of legal domicile: VA Association Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O **Activities & Governance** 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 12 3 Number of voting members of the governing body (Part VI, line 1a) 3 12 Number of independent voting members of the governing body (Part VI, line 1b) 4 0 Total number of individuals employed in calendar year 2023 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 168 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 1,431,861. 1,073,528. Contributions and grants (Part VIII, line 1h) 8 0. 0. Program service revenue (Part VIII, line 2g) 95,589. 123,889. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 37,113. -20,688. 11 1,564,563. 176,729. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 248,228. 251,446. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 418,985. 471,006. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 670,230. 320,390. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 1,042,842. 1,337,443. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 227,120. 133,887. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 4,737,292. 4,507,128. Total assets (Part X, line 16) 875,424. 152,208. 21 Total liabilities (Part X, line 26) 三年 861,868. 354,920 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign JAMES BRADEN MILLWARD, PRESIDENT Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature 10/03/24 P01696827 MEREDITH BELL MEREDITH BELL Paid self-employed Firm's EIN 42-0714325Firm's name RSM US LLP Preparer Firm's address 919 EAST MAIN STREET, **SUITE 1800** Use Only Phone no. 804-282-2121 RICHMOND, VA 23219 X Yes May the IRS discuss this return with the preparer shown above? See instructions

Form **8868**

(Rev. January 2024)

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

	onic filing (e-file). You can electronically file Form 8868 to			•					
	pelow except for Form 8870, Information Return for Transfe								
•	t for Form 8870 must be sent to the IRS in a paper format (•	ctions). For more details on the electr	onic filin	g of Form				
	<u>visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-</u>								
Cautio	n: If you are going to make an electronic funds withdrawal (direct deb	it) with this Form 8868, see Form 845	53-TE and	d Form 8879-TE f	or payment			
instruc	tions.								
All cor	porations required to file an income tax return other than Fo	orm 990-T	(including 1120-C filers), partnerships	, REMIC	s, and trusts				
must u	se Form 7004 to request an extension of time to file incom-	e tax retur	ns.						
Part I	Identification								
Type o		-		Taxpaye	r identification nu	ımber (TIN)			
Print	PHYSICIAN ASSOCIATE FOUNDAT								
File by th	AMERICAN ACADEMY OF PHYSICI	AN AS	SOCIATES		54-1071	<u> 370 </u>			
due date	for Number, street, and room or suite no. If a P.O. box, so	ee instruct	ions.						
filing you return. Se									
instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions.									
	ALEXANDRIA, VA 22314-6868								
Enter t	he Return Code for the return that this application is for (file	e a separat	e application for each return)			<u> 01</u>			
Applic	ation Is For	Return	Application Is For			Return			
		Code				Code			
Form 9	90 or Form 990-EZ	01	Form 4720 (other than individual)			09			
Form 4	720 (individual)	03	Form 5227			10			
Form 9	90-PF	04	Form 6069			11			
Form 9	90-T (sec. 401(a) or 408(a) trust)	05	Form 8870			12			
Form 9	90-T (trust other than above)	06	Form 5330 (individual)			13			
Form 9	Form 990-T (corporation) 07 Form 5330 (other than individual) 14								
Form 1	041-A	08							
After	you enter your Return Code, complete either Part II or Par	t III. Part II	l, including signature, is applicable or	nly for an	extension of				
time to	file Form 5330.								
If this	s application is for an extension of time to file Form 5330, y	ou must e	nter the following information.						
ı	Plan Name								
F	Plan Number								
	Plan Year Ending (MM/DD/YYYY)								
Part II -	Automatic Extension of Time To File for Exempt Organ	izations (s	see instructions)						
The	books are in the care of OLGA MOROZ								
	•	SUITE	1300 - ALEXANDRIA,	VA 2	22314-686	8			
Tele	ephone No. <u>703-836-2272</u>		Fax No.						
• If th	e organization does not have an office or place of business	in the Uni	ted States, check this box						
• If th	is is for a Group Return, enter the organization's four-digit (Group Exe	mption Number (GEN) If	this is fo	or the whole grou	p, check this			
box	If it is for part of the group, check this box	and atta	ch a list with the names and TINs of	all memb	ers the extension	n is for.			
1	request an automatic 6-month extension of time until $\ \ \underline{\mathbf{No}}$	OVEMBI	$\overline{\mathtt{ER} \hspace{0.1cm} 15} \hspace{0.1cm}$, 20 $\hspace{0.1cm} \overline{\mathtt{24}} \hspace{0.1cm}$, to file	the exen	npt organization	return for			
t	he organization named above. The extension is for the orga	anization's	return for:						
	calendar year 20 23 or								
	tax year beginning, 20, and ending, 20								
2 I	f the tax year entered in line 1 is for less than 12 months, cl	heck reaso	on: Initial return F	inal retu	rn				
[Change in accounting period								
3a	f this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter the	tentative tax, less						
<u> </u>	any nonrefundable credits. See instructions.			3a	\$	0.			
b i	f this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter any	refundable credits and						
<u>e</u>	estimated tax payments made. Include any prior year overp	ayment all	owed as a credit	3b	\$	0.			
-	Balance due. Subtract line 3b from line 3a. Include your pa								
	using EFTPS (Electronic Federal Tax Payment System). See			3с	\$	0.			

) (Revenue \$

Other program services (Describe on Schedule O.)

Total program service expenses

including grants of \$

731,652.

54-1071370

Form 990 (2023) AMERICAN ACA
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		Х
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			v
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			Х
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	4.0		Х
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		х
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	17		
18		18	Х	
19	1c and 8a? If "Yes," complete Schedule G, Part II	10	-23	
ı	,	19		х
20a	complete Schedule G, Part III	20a		X
zua b		20a		
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21	х	

Form 990 (2023)

Part IV | Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			٠,,
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			X
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	27		x
28	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	21		<u> </u>
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а		28a		x
h	"Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	200		
Ū	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			,,
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	l		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		Х	
Pai	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	Λ	
. ui	Check if Schedule O contains a response or note to any line in this Part V			
	Check is desiredule of contains a response of note to any line in this Fait v		Yes	No
10	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	INO
b				
C	Elici di chambel chi china vi Za incidada chimic fa. Enteli ci in fict applicable			
J	(gambling) winnings to prize winners?	1c		
				•

54-1071370

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			7.7
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	3T /	X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	N/	_
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	N/	A
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			37
_	sponsoring organization have excess business holdings at any time during the year?	8		X
9	Sponsoring organizations maintaining donor advised funds.	0-		v
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		X
_b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		<u>├</u> ^
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
a				
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders N/A 11a			
	Gross income from members or shareholders N/A 11a Gross income from other sources. (Do not net amounts due or paid to other sources against			
D				
100	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b	IZU		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
_	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A	17		
	If "Ves " complete Form 6060			

Page 6

Part VI Governance, Management, and Disclosure. For each "Yes" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X				
Sec	tion A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 12							
	If there are material differences in voting rights among members of the governing body, or if the governing							
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.							
b	Enter the number of voting members included on line 1a, above, who are independent 1b 12							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other							
	officer, director, trustee, or key employee?	2		Х				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision							
	of officers, directors, trustees, or key employees to a management company or other person?	3		X				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X				
6	Did the organization have members or stockholders?	6		X				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or							
	more members of the governing body?	7a	Х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or							
	persons other than the governing body?	7b	Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:							
а	The governing body?	8a	Х					
b	Each committee with authority to act on behalf of the governing body?	8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the							
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O	9		X				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)							
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		X				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,							
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х					
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe							
	on Schedule O how this was done	12c	Х					
13	Did the organization have a written whistleblower policy?	13	X					
14	Did the organization have a written document retention and destruction policy?	14	Х					
15	Did the process for determining compensation of the following persons include a review and approval by independent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
	The organization's CEO, Executive Director, or top management official	15a	Х					
b	Other officers or key employees of the organization	15b	X					
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a							
	taxable entity during the year?	16a		X				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation							
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's							
	exempt status with respect to such arrangements?	16b						
Sec	tion C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed VA							
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3))	only)	availal	ole				
	for public inspection. Indicate how you made these available. Check all that apply.							
	X Own website Another's website X Upon request Other (explain on Schedule O)							
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	l finan	cial					
	statements available to the public during the tax year.							
20	State the name, address, and telephone number of the person who possesses the organization's books and records							
	OLGA MOROZ - 703-836-2272							
	2318 MILL ROAD SUITTE 1300 ALEXANDRIA VA 22314-6868							

Form 990 (2023) AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1 Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization ne (A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average	(40		Pos	ition	l than c	ne	Reportable	Reportable	Estimated
	hours per	box,	, unles	ss per	son is	s both	an	compensation	compensation	amount of
	week	_	cer an	dad	recto	r/trust	tee)	from	from related	other
	(list any	director						the	organizations	compensation
	hours for related	e or di	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	l trus		99/	n ben		1099-NEC)	1099-1120)	and related
	below	Individual trustee or	Institutional trustee	_	Key employee	st col	16	1000 1120)		organizations
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			· ·
(1) LISA GABLES	2.00									_
CEO, AAPA	35.50			Х				31,099.	552,013.	57,280.
(2) LYNETTE SAPPE-WATKINS	37.50									
EXEC. DIRECTOR, PAF (THRU 1/20/23)	0.00			Х				79,169.	0.	0.
(3) JACQUELINE SPIEGEL	2.00									
IMMEDIATE PAST PRESIDENT	0.00	Х		Х				0.	0.	0.
(4) JAMES E. DELANEY, PA-C	2.00								_	
PRESIDENT	0.00	Х		Х				0.	0.	0.
(5) JAMES BRADEN MILLWARD, DMSC, PA	2.00									_
VICE PRESIDENT	0.00	Х		Х				0.	0.	0.
(6) SUSAN SALAHSHOR PHD, DFAAPA	2.00									
TREASURER	0.00	Х		X				0.	0.	0.
(7) LETICIA BLAND, DHSC, MPAS, PA-C	2.00								•	•
SECRETARY	0.00	Х		Х				0.	0.	0.
(8) MICHEL STATLER	2.00	7,7							0	0
SECRETARY	0.00	Х						0.	0.	0.
(9) CATHERINE R. JUDD MS, PA-C, CAQ	2.00	v						0.	0.	0
TRUSTEE	2.00	Х						0.	0.	0.
(10) JAMES E. ANDERSON, MPAS, PA-C, TRUSTEE	0.00	х						0.	0.	0.
(11) COURTNEY PETERS	2.00	Λ						0.	0.	<u> </u>
TRUSTEE	0.00	х						0.	0.	0.
(12) LCDR CLIFTON BUTLER, MBA, MPAS,	2.00	Λ						0.	0.	<u>U•</u>
TRUSTEE	0.00	х						0.	0.	0.
(13) COOPER COUCH, PA-C	2.00	25						•	•	<u>.</u>
TRUSTEE	0.00	х						0.	0.	0.
(14) ZACHARY HARTSELL	2.00									
TRUSTEE	0.00	х						0.	0.	0.
(15) JEFFERY KATZ	2.00								, ,	<u></u>
TRUSTEE	0.00	х						0.	0.	0.
(16) CORRI WOLF	2.00									
TRUSTEE	0.00	Х		L	L			0.	0.	0.
(17) LAUREN G. DOBBS, MMS, PA-C	2.00									
AAPA APOINTED TRUSTEE	0.00	Х						0.	0.	0.

(C)

(D)

(B)

(A)

(E)

Page 8

(F)

Name and title	Average hours per week	box	not c	ss per	more rson i	than of s both or/trus	n an	Reportable compensation from	Reportable compensation from related		an	timate nount other	
	(list any hours for related organizations below line)	Individual trustee or director	In stitutio nal tru stee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MIS 1099-NEC)	s	com fr organo	pensa om the anizat d relat	e ion ed
(18) JAMEE WILLIAMS	2.00												
STUDENT REPRESENTATIVE	0.00	X						0.		0.			0.
										+			
										+			
										 			
1b Subtotal								110,268.	552,01		5'	7,2	80.
c Total from continuation sheets to Part VII								110,268.	552,01	0.	5'	7,2	<u>0.</u>
d Total (add lines 1b and 1c)								•	•			7 , 2	1
 3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for st 4 For any individual listed on line 1a, is the su 	uch individual									[3	Yes	X
and related organizations greater than \$150Did any person listed on line 1a receive or a	ccrue comper	sati	on fr	om	any	unre	elate	ed organization or individ	dual for services		4	Х	
rendered to the organization? If "Yes." com Section B. Independent Contractors	plete Schedule	e J fo	or su	ıch <u>ı</u>	oers	on .					5		X
Complete this table for your five highest cout the organization. Report compensation for the organization.	•	•							•	ensati	on fro	m	
(A) Name and business			ONE		10.11	<u> </u>		(B) Description of s		Cc	(C	;) nsatio	n
Total number of independent contractors (ir \$100,000 of compensation from the organization)	•	ot lin	nited	d to	thos (ted	above) who received mo	ore than				
										F	orm (990 (2023)

54-1071370

Form 990 (2023) AMERICA
Part VIII Statement of Revenue

			Check if Schedule O co	ntaine a r	esnonse (or note to any lin	e in this Part VIII			
			Gricek ii Gerieddie O ee	intains a r	Сэропас С	or riote to arry iii	(A)	(B)	(C)	(D)
							Total revenue	Related or exempt		Revenue excluded
								function revenue	business revenue	from tax under
										sections 512 - 514
nts its	1	а	Federated campaigns		1a					
Contributions, Gifts, Grants and Other Similar Amounts		b	Membership dues		1b					
E, G		С	Fundraising events		1c	74,440.				
ifts			Related organizations		1d					
nje,			Government grants (contrib		1e					
Sir			All other contributions, gifts, gr	Г						
Ę Ę		'		-		999,088.				
들 된			similar amounts not included a			333,000.	-			
d T		_	Noncash contributions included in lin	es 1a-1f	1g \$		1 050 500			
<u>8</u> 0		h	Total. Add lines 1a-1f				1,073,528.			
						Business Code				
ø	2	а								
, ķ		b								
še		c								
m S		_								
ar Re		d								
Program Service Revenue		е	-							
Δ.			All other program service re							
		g	Total. Add lines 2a-2f							
	3		Investment income (includir	ng dividen	ds, intere	st, and				
			other similar amounts)				123,889.			123,889.
	4		Income from investment of							
	5		Royalties							
	·		Γ		Real	(ii) Personal				
	6	_	Cross rents			(1) 1 01001101	-			
				6a			-			
			· · · · · · · · · · · · · · · · · · ·	6b						
		С	Rental income or (loss)	6c						
		d	Net rental income or (loss)_							
	7	а	Gross amount from sales of	(i) Se	curities	(ii) Other				
			assets other than inventory	7a						
		b	Less: cost or other basis							
<u>o</u>				7b						
ığ		_		7c						
Revenue			· /							
			Net gain or (loss)							
ther	8	а	Gross income from fundraising							
ð				440.						
			contributions reported on lin							
			Part IV, line 18		8a					
		b	Less: direct expenses		8b	20,688.				
		С	Net income or (loss) from fu	ındraisina	events		-20,688.			-20,688.
			Gross income from gaming							
	•	_	Part IV, line 19							
		h	Less: direct expenses							
			Net income or (loss) from ga							
	10	а	Gross sales of inventory, les							
			and allowances		10a					
		b	Less: cost of goods sold		10b					
		С	Net income or (loss) from sa	ales of inv	entory					
						Business Code				
ns	11	а								
Jec We		a b								
Miscellaneous Revenue										
Sce		C	All alla anno anno							
Ξ̈́			All other revenue							
		е	Total. Add lines 11a-11d .				1 156 500	_	_	100 001
	12		Total revenue. See instruction	s			1,176,729.	0.	0.	103,201.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising (C) Management and general expenses (A) Total expenses Do not include amounts reported on lines 6b. Program service expenses expenses 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations 50,231. 50,231. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 201,215. 201,215. individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 34,153. 20,960. 8,387. 4,806. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 348,324. 213,766. 85,537. 49,021. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 74,212. 45,544. 18,224. 10,444. Other employee benefits 9 14,317. 8,786. 3,516. 2,015. 10 Payroll taxes 11 Fees for services (nonemployees): Management 164. 164. Legal 12,023. 2,757. 19,591. 4,811. Accounting Lobbying Professional fundraising services. See Part IV, line 17 29,442. 29,442. Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 172,043. 113,582. 45,449. 13,012. column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion 12 6,425. 4,589. 1,836. Office expenses 13 Information technology 14 Royalties 15 16 Occupancy 19,479. 13,912. 5,567. 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 10,155. 7,253. 2,902. Conferences, conventions, and meetings 19 20 Payments to affiliates 21 Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 32,106. 7,884. 4,520. 19,702. BANK FEES 30,701. DUES & SUBSCRIPTIONS 19,886. 7,957. 2,858. 284. 203. 81. AWARDS & GIFTS С d All other expenses 1,042,842. 731,652. 221,757. 89,433. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2023)
Part X Balance Sheet

Pai	rt X	Balance Sneet				
		Check if Schedule O contains a response or no	ote to any line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1,122,722.	1	260,806.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net		5,416.	3	182,855.
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current of				
		trustee, key employee, creator or founder, subs	stantial contributor, or 35%			
		controlled entity or family member of any of the	ese persons		5	
	6	Loans and other receivables from other disqua	lified persons (as defined			
		under section 4958(f)(1)), and persons describe	ed in section 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net		7		
Assets	8	Inventories for sale or use			8	
Ä	9	B		2,861.	9	4,145.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D	10a			
	b				10c	
	11	Investments - publicly traded securities		3,606,293.	11	4,059,322.
	12	Investments - other securities. See Part IV, line		12		
	13	Investments - program-related. See Part IV, line		13		
	14	Intangible assets		14		
	15	Other assets. See Part IV, line 11		15		
	16	Total assets. Add lines 1 through 15 (must eq	ual line 33)	4,737,292.	16	4,507,128.
	17	Accounts payable and accrued expenses		49,114.	17	94,849.
	18	Grants payable		222 164	18	50.000
	19	Deferred revenue		339,164.	19	50,000.
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete			21	
es	22	Loans and other payables to any current or for				
Liabilities		trustee, key employee, creator or founder, subs				
<u>ia</u>		controlled entity or family member of any of the			22	
_	23	Secured mortgages and notes payable to unre			23	
	24	Unsecured notes and loans payable to unrelate			24	
	25	Other liabilities (including federal income tax, p				
		parties, and other liabilities not included on line	es 17-24). Complete Part X	487,146.	25	7,359.
				875,424.		152,208.
	26	y	eck here X	0/5,424.	26	132,200.
S		Organizations that follow FASB ASC 958, ch and complete lines 27, 28, 32, and 33.	eck nere 2			
ű	27			1,084,804.	27	1,211,055.
<u>a</u>	27 28	Net assets with donor restrictions Net assets with donor restrictions		2,777,064.	28	3,143,865.
<u>Б</u>	20	Organizations that do not follow FASB ASC		2,111,004.	20	3,143,003.
ᆵ		and complete lines 29 through 33.	956, Check here			
<u></u>	29	Capital stock or trust principal, or current funds	5		29	
ets	30	Paid-in or capital surplus, or land, building, or e			30	
\ss	31	Retained earnings, endowment, accumulated i			31	
Net Assets or Fund Balances	32	Total net assets or fund balances		3,861,868.	32	4,354,920.
Ž	33			4,737,292.	33	4,507,128.
	100	ו סנמו וומטווונופט מוזע וופנ מסספנס/זעוזע שמומוונפס	4	1,,,,,,,,,,,	JJ	Form 990 (2023)

Form 990 (2023)
Part XI Rec

AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page **12**

Pai	TEXT RECONCILIATION OF NET ASSETS				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,176	6,72	<u> 29.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,042	2,84	<u>42.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3		3,88	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,861		
5	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments Other changes in net assets or fund balances (explain on Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) To the changes or note to any line in this Part XII		359	9,10	<u>65.</u>
6		6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	4,354	4,92	20.
Pai	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		X
				Yes	No
1	Accounting method used to prepare the Form 990:		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За		<u>X</u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

PHYSICIAN ASSOCIATE FOUNDATION OF THE **Employer identification number** Name of the organization AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes above (see instructions)) 23-7067770 AAPA 10 Х 0

0.

Schedule A (Form 990) 2023 Part II

AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support					_	
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	· ·				12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
0	organization, check this box and stop						<u></u>
	ction C. Computation of Publi			. (6)		T T	
	Public support percentage for 2023 (li					14	<u>%</u>
	Public support percentage from 2022					15	<u>%</u>
16a	33 1/3% support test - 2023. If the containing the base The containing supplifies						
L	stop here. The organization qualifies		-				
b	33 1/3% support test - 2022. If the condition have						
170	and stop here. The organization qual					and line 14 is 10%	
ı/a	10% -facts-and-circumstances test						
	and if the organization meets the facts				=	vi now the organiz	.au011
L	meets the facts-and-circumstances te	ŭ	•	,		17a and line 15 is	1004 or
D	10% -facts-and-circumstances test	-					1070 UI
	more, and if the organization meets the						
12	organization meets the facts-and-circu Private foundation. If the organizatio		-				
10	r i vate iounuation. Il the organizatio	TI GIG HOL CHECK a	DOX OH III IE 13, 10	a, 100, 17a, 01 171	J, UTICUN ITIIS DUX 8	แนง จอย แวนนนนเปกร	·

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	siow, picase comp	oloto i dit ii.j				
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
		(a) 2013	(6) 2020	(6) 2021	(d) ZOZZ	(6) 2020	(i) rotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is						
12	regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section s	501(c)(3) organization	on,
	check this box and stop here						
Sec	ction C. Computation of Publi	c Support Per	rcentage				
15	Public support percentage for 2023 (li	ne 8, column (f), c	divided by line 13,	column (f))		15	%
	Public support percentage from 2022					16	%
Sec	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	23 (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
18	Investment income percentage from 2	2022 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2023. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization qual	ifies as a publicly s	supported organiza	ation	
b	33 1/3% support tests - 2022. If the line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1	Х	
	_		Х
	2		<u> </u>
	-	37	
	3a	Х	
	3b	X	
	3с	X	
	4a		Х
	41.		
	4b		
	4c		
			Х
	5a		Λ
	5b		
	5c		
	6		Х
	7		Х
	7		-23
			v
	8		X
	9a		Х
	9b		X
	9с		Х
			v
	10a		X
	10b		
la	Δ (Forn	n aan	2023

	equie A (Form 990) 2025 AMERICAN ACADEMI OF INITITICIAN ADDOCTATED 34 10	7137	U Pa	age 5
Ра	rt IV Supporting Organizations (continued)		T	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and	44-		v
	11c below, the governing body of a supported organization?	11a		X
	A family member of a person described on line 11a above?	11b		Λ
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			37
800	<u>detail in</u> Part Ⅵ. stion B. Type I Supporting Organizations	11c		X
Sec	Type i Supporting Organizations		V	
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the		х	
_	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Λ	
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			v
800	supervised, or controlled the supporting organization. stion C. Type II Supporting Organizations	2		X
360	Tion 6. Type it Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
Sec	the supported organization(s). stion D. All Type III Supporting Organizations	1		
	- Con D. All Type III Supporting Organizations		V	
4	Did the examination provide to each of its supported examinations, by the last day of the fifth month of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
2				
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	2		
2	the organization maintained a close and continuous working relationship with the supported organization(s).			
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	,	3		
Sec	supported organizations played in this regard. Stion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а				
b				
c		struction	19)	
2	Activities Test. Answer lines 2a and 2b below.	Jii dollori	Yes	No
a				
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b				
_	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
-	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b				
-	of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard	3b		

Schedule A (Form 990) 2023 AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 6

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	lov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu		•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrated	d Type III supporting orga	inization (see

Schedule A (Form 990) 2023

instructions).

Schedule A (Form 990) 2023 AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 7

Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations _{(continu}	ıed)	
Secti	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exe		1		
2	Amounts paid to perform activity that directly furthers exempt	ot purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	3	3		
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pr	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount	ı	T	10	
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2023	ıs	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
a	From 2018				
b	From 2019				
С	From 2020				
d	From 2021				
е	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i_	Carryover from 2018 not applied (see instructions)				
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7: \$				
	Applied to underdistributions of prior years				
	Applied to 2023 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j				
•	and 4c.				
	Breakdown of line 7:				
	Excess from 2019				
	Excess from 2020 Excess from 2021				
	Excess from 2022				
E	Excess from 2023				

Schedule A (Form 990) 2023

AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 8 Schedule A (Form 990) 2023 Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) PART IV, SECTION A, LINE 3B: DETERMINATION IS MADE ON A CONTINUAL BASIS THROUGH THE MONITORING OF SUPPORTED ORGANIZATION REVENUES AND INVESTMENT INCOME, IN ACCORDANCE WITH THE REQUIREMENTS OF THE IRC SECTION 509(A)(2) PUBLIC SUPPORT TEST. PART IV, SECTION A, LINE 3C: THE PHYSICIAN ASSOCIATE FOUNDATION DOES NOT PROVIDE DIRECT SUPPORT TO ITS SUPPORTED ORGANIZATION. RATHER, IT PURSUES CHARITABLE PURPOSES THAT FURTHER THE EDUCATIONAL PURPOSES OF THE ORGANIZATION IT SUPPORTS.

Schedule A (Form 990) 2023 332028 12-21-23

Schedule B

(Form 990)

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

2023

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for the latest information.

Name of the organization
PHYSICIAN ASSOCIATE FOUNDATION OF THE
AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Employer identification number 54-1071370

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2023)

Name of organization
PHYSICIAN ASSOCIATE FOUNDATION OF THE
AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a)	(b)	(c)	(d)			
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution			
1		\$\$	Person X Payroll			
(a)	(b)	(c)	(d)			
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution			
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a)	(b)	(c)	(d)			
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution			
3		\$14,806.	Person X Payroll			
(a)	(b)	(c)	(d)			
No. 4	Name, address, and ZIP + 4	S 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
5	Tuning dudi oog und Ell TT	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a)	(b) Name address and ZIP + 4	(c) Total contributions	(d) Type of contribution			
No. 6	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			

Name of organization
PHYSICIAN ASSOCIATE FOUNDATION OF THE
AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Omnicash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
PHYSICIAN ASSOCIATE FOUNDATION OF THE
AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Employer identification number

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		_ _ _ _ \				
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate)	(d) Date received			
Part I		(See instructions.)	Date received			
(a)						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		 \$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		 \$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		_				
	_	- _{\$}				

Name of organization Employer identification number

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Part III	from any one contributor. Complete columns (a) t	hrough (e) and the following line er	ntry. For ord	(c)(7), (8), or (10) that total more than \$1,000 for the year				
	completing Part III, enter the total of exclusively religious, ch Use duplicate copies of Part III if additional sp	aritable, etc., contributions of \$1,000 or	less for the	year. (Enter this info. once.) \$				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held				
		(e) Transfer of g	ift					
_	Transferee's name, address, and	d ZIP + 4	Re	elationship of transferor to transferee				
(a) No								
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held				
	Transferee's name, address, an	(e) Transfer of g d ZIP + 4		elationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held				
		(e) Transfer of g	efer of gift					
_	Transferee's name, address, and	d ZIP + 4	Re	elationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held				
-	(e) Transfer of gift							
_	Transferee's name, address, and	d ZIP + 4	Re	elationship of transferor to transferee				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Employer identification number 54-1071370

Pai	Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the						
	organization answered "Yes" on Form 990, Part IV, lir	ne 6.	·				
		(a) Donor advised funds	(b) Funds and other accounts				
1	Total number at end of year	22					
2	Aggregate value of contributions to (during year)	71,071.					
3	Aggregate value of grants from (during year)	18,330.					
4	Aggregate value at end of year	310,565.					
5	Did the organization inform all donors and donor advisors in	,	ed funds				
	are the organization's property, subject to the organization's	-					
6	Did the organization inform all grantees, donors, and donor a						
	for charitable purposes and not for the benefit of the donor of						
	· ·						
Pai							
1	Purpose(s) of conservation easements held by the organizati						
	Preservation of land for public use (for example, recrea		a historically important land area				
	Protection of natural habitat	· —	a certified historic structure				
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last				
	day of the tax year.		Held at the End of the Tax Year				
а	Total number of conservation easements		2a				
b			1 1				
С	Number of conservation easements on a certified historic str						
d							
	on a historic structure listed in the National Register		2d				
3	Number of conservation easements modified, transferred, rel						
	year	, ,	3				
4	Number of states where property subject to conservation ea	sement is located					
5	Does the organization have a written policy regarding the per						
	violations, and enforcement of the conservation easements it		Yes No				
6	Staff and volunteer hours devoted to monitoring, inspecting,						
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservat	tion easements during the year				
8	Does each conservation easement reported on line 2d above	satisfy the requirements of section 170(h))(4)(B)(i)				
	and section 170(h)(4)(B)(ii)?		Yes No				
9	In Part XIII, describe how the organization reports conservati	on easements in its revenue and expense	statement and				
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial stateme	ents that describes the				
	organization's accounting for conservation easements.						
Pai	rt III Organizations Maintaining Collections of	f Art, Historical Treasures, or Ot	her Similar Assets.				
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.					
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its revenue statement a	nd balance sheet works				
	of art, historical treasures, or other similar assets held for pul	olic exhibition, education, or research in fu	rtherance of public				
	service, provide in Part XIII the text of the footnote to its final	ncial statements that describes these item	S.				
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue statement and b	palance sheet works of				
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	nerance of public service,				
	provide the following amounts relating to these items.						
	(i) Revenue included on Form 990, Part VIII, line 1		\$ <u></u>				
			•				
2	If the organization received or held works of art, historical tre	asures, or other similar assets for financial	l gain, provide				
	the following amounts required to be reported under FASB A	SC 958 relating to these items:					
а	Revenue included on Form 990, Part VIII, line 1		\$				
b	Assets included in Form 990, Part X						

PHYSICIAN ASSOCIATE FOUNDATION OF THE 54-1071370 Page 2 AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES Schedule D (Form 990) 2023 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply). Public exhibition Loan or exchange program Scholarly research Other h Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? No Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or Part IV reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No If "Yes," explain the arrangement in Part XIII and complete the following table: Amount 1c c Beginning balance 1d Additions during the year Distributions during the year 1e Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1,943,507, 2,220,892, 2,015,330 1,646,428 1,452,468. **1a** Beginning of year balance 50,500. 4,700. Contributions 222,821. -282,085. 212,234. 376,902. 228,495. Net investment earnings, gains, and losses Grants or scholarships Other expenditures for facilities 34,535. 8,000. and programs Administrative expenses 2,216,828. 1,943,507. 2,220,892. 2,015,330. End of year balance 1 646 428. Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 36.9700 Board designated or quasi-endowment 63.0300 Permanent endowment Term endowment The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the Yes No organization by: (i) Unrelated organizations? (ii) Related organizations? 3a(ii) **b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds. Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value		
1a Land						
b Buildings						
c Leasehold improvements						
d Equipment						
e Other						
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (R))						

Schedule D (Form 990) 2023

Schedule D	(Form 990) 2023	AMERICAN AC	ADEMY	OF PH	YSICIA	N ASSOCIATE	ES 54-1071370	Page 3
Part VII		Other Securities						
() 5		anization answered "Yes"						<u> </u>
		JOTY (including name of security)	(b) E	Book value	(c)	Method of valuation:	: Cost or end-of-year market	value
•								
	neid equity interests							
3) Other								
(A) (B)								
(C)								
(D)								
(E)								
(F)								
(G)								
(H)								
otal . (Col. (b	o) must equal Form 990), Part X, line 12, col. (B))						
Part VIII	J	Program Related.						
		anization answered "Yes"						
	(a) Description of	investment	(b) ∃	Book value	(c)	Method of valuation:	: Cost or end-of-year market	value
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8) (9)								
	n) must equal Form 990), Part X, line 13, col. (B))						
Part IX	Other Assets	, r are 7, iiio 10, 00i. (<i>b)</i>	l					
	Complete if the org	anization answered "Yes"	on Form 9	90, Part IV,	line 11d. Se	e Form 990, Part X, li	ne 15.	
		(a)	Description	n			(b) Book	value
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)		000 D. I.V. I' 45	/ /D \\					
Part X	mn (b) must equal Fo Other Liabilitie	orm 990, Part X, line 15, co.	l. (B))					
		anization answered "Yes"	on Form 9	90. Part IV.	line 11e or 1	1f. See Form 990. Pa	art X. line 25.	
 ₋		escription of liability		,			(b) Book	value
(1) Fed	eral income taxes						, ,	
	E TO AAPA						7	7,359.
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								7 252
otal. (Colui	mn (b) must equal Fo	orm 990, Part X, line 25, co	<u>l. (B))</u>		<u></u>			7,359.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

54-1071370 Page 4 AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES Schedule D (Form 990) 2023 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1,706,819. Total revenue, gains, and other support per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 359,165. a Net unrealized gains (losses) on investments 2a 179,679. Donated services and use of facilities 2b Recoveries of prior year grants 2c Other (Describe in Part XIII.) 538,844. 2e Add lines 2a through 2d 1,167,975. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) 8,754. c Add lines 4a and 4b 4c 1,176,729. Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12. 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1,213,767. Total expenses and losses per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: 179,679. a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other losses 20,688. d Other (Describe in Part XIII.) 2d 200,367. Add lines 2a through 2d 2e 1,013,400. 3 Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 29.442. a Investment expenses not included on Form 990, Part VIII, line 7b 4a Other (Describe in Part XIII.) 29,442. c Add lines 4a and 4b 4c 1,042,842. Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part X, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE FOUNDATION HAS AN INVESTMENT POLICY SPECIFIC TO ITS ENDOWMENT FUNDS, WHICH IS MONITORED BY THE FINANCE COMMITTEE OF ITS BOARD OF TRUSTEES. THE INVESTMENT POLICY DESCRIBES THE OBJECTIVE FOR THE FUND AND SETS RANGES FOR ASSET ALLOCATION. THE OBJECTIVE OF THE ENDOWMENT FUNDS IS TO MAINTAIN THE ORIGINAL PRINCIPAL, OBTAIN A REASONABLE AND COMPETITIVE RETURN ON ASSETS, REINVEST A PORTION OF THE INCOME OF THE FUND AT NO LESS THAN THE ANNUAL CONSUMER PRICE INDEX TO PREVENT FUTURE EROSION OF THE FUND THROUGH INFLATION AND TO ENSURE A REASONABLE DEGREE OF LIQUIDITY, CONSISTENT WITH ACCEPTANCE OF PRUDENT RISK. THE INVESTMENT OBJECTIVE OF EACH ENDOWMENT FUND IS TO GENERATE SUFFICIENT INCOME TO SUPPORT ITS RESPECTIVE ANNUAL SCHOLARSHIP OR GRANT. INVESTMENTS HELD BY ENDOWMENT FUNDS MAY INCLUDE

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 5 Schedule D (Form 990) 2023 Part XIII Supplemental Information (continued) FIXED INCOME INSTRUMENTS WITH CREDIT RATINGS BBB AND HIGHER, MUTUAL FUNDS, AND CASH EQUIVALENTS; THEY SHOULD EXCLUDE COMMON STOCKS, SHORT POSITIONS, PRIVATE EQUITY, COMMODITIES, OPTIONS, SECURITIES NOT READILY MARKETABLE, REAL ESTATE, TAX-EXEMPT SECURITIES, LEVERAGED TRANSACTIONS OR NON-U.S. DOLLAR DENOMINATED SECURITIES UNLESS THEY ARE WITHIN A WELL-DIVERSIFIED MUTUAL FUND. ALL EARNINGS OF THE ENDOWMENT ARE REFLECTED AS TEMPORARILY RESTRICTED NET ASSETS UNTIL APPROPRIATED FOR EXPENDITURE IN THE FORM OF PROGRAM SPENDING. PART XI, LINE 4B - OTHER ADJUSTMENTS: -20,688. FUNDRAISING ACTIVITY PART XII, LINE 2D - OTHER ADJUSTMENTS: FUNDRAISING ACTIVITY 20,688.

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization PHYSICIAN ASSOCIATE FOUNDATION OF THE Employer identification number AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. а Mail solicitations е Solicitation of non-government grants b Internet and email solicitations f Solicitation of government grants Phone solicitations Special fundraising events С g d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990) 2023

AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 2

Pa	Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000									
		of fundraising event contributions and gro				s greater than \$5,000.				
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events				
			PHYSICIAN ASSOCIATES'	WOMEN IN PHILANTHROPY	NONE	(add col. (a) through				
			(event type)	(event type)	(total number)	col. (c))				
Jue			(=======	(=======	(**************************************					
Revenue	1	Gross receipts	62,230.	12,210.		74,440.				
ď				-						
	2	Less: Contributions	62,230.	12,210.		74,440.				
_	3	Gross income (line 1 minus line 2)								
		Cash prizes								
	4	Casil plizes								
	5	Noncash prizes								
ses										
Sens	6	Rent/facility costs								
Direct Expenses	_		14 270	6 200		20 600				
irec	7	Food and beverages	14,379.	6,309.		20,688.				
		Entertainment								
	9	Other direct expenses								
	10					20,688.				
_		Net income summary. Subtract line 10 from li				-20,688.				
Pa	ırt I		answered "Yes" on Form	990, Part IV, line 19, or i	reported more than					
		\$15,000 on Form 990-EZ, line 6a.	Τ	(In) Dull tabe/instant		(d) Total gaming (add				
ne			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))				
Revenue						.,, ., .,				
ď	1	Gross revenue								
Se	2	Cash prizes								
Direct Expenses		Nanagah prizas								
Exp	3	Noncash prizes								
ect	4	Rent/facility costs								
ă										
	5	Other direct expenses								
			Yes %	Yes %	Yes %					
	6	Volunteer labor	No	No	No					
	7	Direct expense summary. Add lines 2 through	5 in column (d)							
	′	bliect expense summary. Add lines 2 through	13 II1 COIdITII1 (d)							
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)							
		ter the state(s) in which the organization condu	_							
		he organization licensed to conduct gaming ac				Yes No				
D) IT "	No," explain:								
	_									
10a	We	ere any of the organization's gaming licenses re	voked, suspended, or te	erminated during the tax y	/ear?	Yes No				
		Yes," explain:								
	_									

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Sch	edule G (Form 990) 2023 AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-	<u> 1071370</u>	Page 3								
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No								
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed										
	to administer charitable gaming?	Yes	No								
13	Indicate the percentage of gaming activity conducted in:										
	The organization's facility	13a	%								
	An outside facility	13b	/ 6								
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	102	,,								
	The the hame and address of the person who prepares the organization's garning special events books and records.										
	Name										
	Address										
	Address										
45-		Yes	No								
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	L 162	NO								
b	If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount										
	of gaming revenue retained by the third party \$										
С	If "Yes," enter name and address of the third party:										
	Name										
	Address										
16	Gaming manager information:										
	Name										
	Gaming manager compensation \$										
	Description of services provided										
	Director/officer Employee Independent contractor										
	blrector/officer Employee midependent contractor										
. -	Manual de La constitución de la										
	Mandatory distributions:										
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		┌								
	retain the state gaming license?	L Yes	∟ No								
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the										
D -	organization's own exempt activities during the tax year \$										
Рa	Tt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part II.	art III, lines 9, 9	9b, 10b,								
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.										

332083 09-13-23 Schedule G (Form 990) 2023

PHYSICIAN ASSOCIATE FOUNDATION OF THE Schedule G (Form 990) AMERICAN A Part IV Supplemental Information (continued) AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 Page 4

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information. PHYSICIAN ASSOCIATE FOUNDATION OF THE

OMB No. 1545-0047

Open to Public Inspection

Name of the organization PHYSICIAN AMERICAN	Employer identification number 54-1071370						
Part I General Information on Grants a							
 Does the organization maintain records criteria used to award the grants or assis Describe in Part IV the organization's pro 	stance?						
Part II Grants and Other Assistance to recipient that received more than	Domestic Organi	zations and Domesti	c Governments. C	complete if the org	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
PROYECTO FLORECER							
11817 BISCAYNE BLVD, #61190							2023 GLOBAL OUTREACH
MIAMI, FL 33160	93-2047587	501(C)(3)	7,550.	0.			GRANT
RHODE ISLAND HOSPITAL 167 POINT STREET, BOX 42, SUITE 1A, ROOM 170 - PROVIDENCE, RI 02903-4771	05-0258954	501(C)(3)	10,000.	0.			2023 ROBERT K. PEDERSEN GLOBAL OUTREACH GRANT
SALUS UNIVERSITY 8360 OLD YORK RD ELKINS PARK, PA 19027	23-1413680	501(C)(3)	10,000.	0.			2023 GLOBAL OUTREACH
TOMAGWA HEALTHCARE MINISTRIES 455 SCHOOL ST., SUITE 30 TOMBALL TX 77375	76-0280324	501(C)(3)	10,000.	0.			2023 IMPACT GRANT
,			,				
2 Enter total number of section 501(c)(3) a3 Enter total number of other organization	-	-					

Schedule I (Form 990) 2023

Part III	Grants and Other Assistance to Domestic Individuals.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed		

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SCHOLARSHIPS	88	107,750.	0.		
WILLIAM H. MARQUARDT COMMUNITY HEALTH ACCESS					
FELLOWSHIPS	4	10,000.	0.		
STIPENDS	95	83,465.	0.		
Part IV Supplemental Information Provide the information					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THE PA FOUNDATION REQUIRES THAT ALL GRANT RECIPIENTS SIGN A "GRANT AWARD

AGREEMENT," WHICH LAYS OUT THE TERMS OF THE GRANT AWARD AND PROPER USE OF

FUNDS, UPON ACCEPTANCE OF THE GRANT FUNDING. IN ADDITION, GRANT RECIPIENTS

MUST SUBMIT A "FINAL PROGRESS REPORT" WITHIN THREE MONTHS OF THE COMPLETION

OF THE PROGRAM/PROJECT THAT HAS BEEN IMPLEMENTED USING GRANT FUNDS.

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Questions Regarding Compensation

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

 $Employer\ identification\ number \\ 54-1071370$

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ X Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	Х	
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	Tes to any or lines 4a o, list the persons and provide the applicable amounts for each term in that in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		х
b	Any related organization?	5b		X
-	If "Yes" on line 5a or 5b, describe in Part III.	0.5		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ū	contingent on the net earnings of:			
а	The organization?	6a		х
h	Any related organization?	6b		X
b	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•	not described on lines 5 and 6? If "Yes," describe in Part III	7		х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
0		8		x
G	Initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	-		-25
9		0		
	Regulations section 53.4958-6(c)?	9		l

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) LISA GABLES	(i)	29,627.	1,360.	112.	2,241.	813.		0.
CEO, AAPA	(ii)	525,881.	24,140.	1,992.	39,786.	14,440.	606,239.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

PHYSICIAN ASSOCIATE FOUNDATION OF THE

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 4A:
LYNETTE SAPPE-WATKINS RECEIVED A SEVERANCE PAYMENT OF \$42,098 DURING 2023.

Schedule J (Form 990) 2023

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

Employer identification number 54-1071370

Schedule O (Form 990) 2023

FORM 990, ITEM C, DOING BUSINESS AS:
PA FOUNDATION
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
TO DEVELOP AND ALLOCATE RESOURCES THAT EMPOWER THE PHYSICIAN ASSOCIATES
TO IMPACT THE HEALTH AND WELLNESS OF COMMUNITIES THEY SERVE.
FORM 990, PART VI, SECTION A, LINE 7A:
THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES BOARD OF DIRECTORS HAS FINAL
RIGHT-OF-APPROVAL FOR TRUSTEE CANDIDATES APPOINTED BY THE PAF BOARD OF
DIRECTORS.
FORM 990, PART VI, SECTION A, LINE 7B:
THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES BOARD OF DIRECTORS HAS FINAL
RIGHT-OF-APPROVAL FOR TRUSTEE CANDIDATES APPOINTED BY THE PAF BOARD OF
DIRECTORS.
FORM 990, PART VI, SECTION B, LINE 11B:
THE CEO OF AAPA REVIEWS THE FOUNDATION'S FORM 990 RETURN WITH THE PAF
EXECUTIVE DIRECTOR AND PRESIDENT. THE FORM 990 IS ALSO MADE AVAILABLE FOR
BOARD REVIEW AND CONSIDERATION PRIOR TO ITS FILING WITH THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C:
IN ORDER TO PROACTIVELY ADDRESS ANY POTENTIAL CONFLICTS OF INTEREST, THE
TRUSTEES, OFFICERS, AND MEMBERS OF COMMITTEES (COLLECTIVELY REFERRED TO AS
"LEADERS") ARE REQUIRED ANNUALLY TO COMPLETE AND SUBMIT A DISCLOSURE FORM

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

DETAILING ANY FINANCIAL INTEREST, AS WELL AS ALL PAID AND UNPAID POSITIONS

AND RELATIONSHIPS WITH THIRD PARTY ORGANIZATIONS. EACH LEADER IS REQUIRED

TO UPDATE THE DISCLOSURE FORM IF ANY MATERIAL CHANGES OR ADDITIONS TO THE

SUBMITTED INFORMATION ARISE DURING THE COURSE OF THE YEAR. ON THE

DISCLOSURE FORM, THE LEADER MUST LIST ALL FINANCIAL ARRANGEMENTS AND

TRANSACTIONS WITH THE PA FOUNDATION, WHETHER THE LEADER OR ANY FAMILY

MEMBER HAS AN INTEREST IN ANY THIRD PARTY THAT PROVIDES THE PA FOUNDATION

WITH GOODS OR SERVICES, AND ANY OTHER ORGANIZATIONS WITH POTENTIALLY

CONFLICTING INTERESTS IN WHICH THE LEADER OR A FAMILY MEMBER IS ACTIVELY

INVOLVED, HAS A SIGNIFICANT INVESTMENT, OR OWNS AT LEAST 1% INTEREST. EACH

LEADER IS ENCOURAGED TO DISCLOSE A RELATIONSHIP IF THERE IS ANY UNCERTAINTY

AS TO WHETHER OR NOT THE RELATIONSHIP SHOULD BE DISCLOSED.

FORM 990, PART VI, SECTION B, LINE 15:

A PROCESS WAS USED TO DETERMINE COMPENSATION FOR THE EXECUTIVE DIRECTOR,

SENIOR PROGRAM MANAGER AND PROGRAM MANAGER. QUATT ASSOCIATES, INDEPENDENT

COMPENSATION SPECIALISTS, PRICED THE POSITIONS TO COMPARABLE POSITIONS IN

COMPARABLE ORGANIZATIONS. THEY DEVELOPED A TARGET SALARY AND A SALARY RANGE

FOR EACH POSITION. THE TARGET SALARY AND RANGE WERE APPROVED BY THE CEO,

CFO AND VP OF HUMAN RESOURCES OF AAPA. THE INDIVIDUALS IN THE THREE

POSITIONS ARE COMPENSATED WITHIN THE RANGE. THIS PROCESS IS GENERALLY

UNDERTAKEN EVERY 2-3 YEARS. IF THE ASSOCIATION WERE TO REHIRE/REFILL A

POSITION, THE ASSOCIATION WOULD HAVE IT RE-PRICED ACCORDINGLY.

ADDITIONALLY, THE MIDPOINT OF THE RANGES IS INCREASED BY 3% EACH YEAR TO

ACCOUNT FOR INFLATION.

FORM 990, PART VI, SECTION C, LINE 19:

Schedule O (Form 990) 2023

Name of the organization PHYSICIAN ASSOCIATE FOUNDATION OF THE Employer identification number

AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370

AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-1071370 AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST. FORM 990, PART IX, LINE 11G, OTHER FEES: PROFESSIONAL FEES: 113,582. PROGRAM SERVICE EXPENSES MANAGEMENT AND GENERAL EXPENSES 45,449. 13,012. FUNDRAISING EXPENSES TOTAL EXPENSES 172,043. TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 172,043. FORM 990, PART XII, LINE 2C: THE AUDIT OVERSIGHT PROCESS HAS REMAINED UNCHANGED FROM THE PREVIOUS YEAR.

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

rm 990.

Open to Public Inspection

(e)

End-of-year assets

(d)

Total income

Department of the Treasury Internal Revenue Service

Name of the organization

(a)

Name, address, and EIN (if applicable)

Go to www.irs.gov/Form990 for instructions and the latest information.

(c)

Legal domicile (state or

PHYSICIAN ASSOCIATE FOUNDATION OF THE AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES

(b)

Primary activity

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 54-1071370

(f)

Direct controlling

OMB No. 1545-0047

of disregarded entity		foreign country)			е	ntity	
Part II Identification of Related Tax-Exempt Organizations during the tax year.	tions. Complete if the organization a	 answered "Yes" on Form 990), Part IV, line 34, b	pecause it had one	or more related tax-exe	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	contr	1
AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES - 23-7067770, 2318 MILL ROAD, ALEXANDRIA, VA 22314	ENSURE THE PROFESSIONAL GROWTH AND RECOGNITION OF PHYSICIAN ASSISTANTS.	VIRGINIA	501(C)(6)		N/A	Yes	No X

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

1 3	, , ,	1				_		T	_		
(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)		(k)
Primary activity	Legal domicile	Direct controlling	Predominant income	Share of total	Share of	Disprop	ortionate	Code V-UBI	Gener	al or Per	rcentage
	(state or	entity	(related, unrelated, lexcluded from tax under	income		alloca	tions?	amount in box	partn	er? Ow	wnership
	country)		sections 512-514)		assets	Yes	No	K-1 (Form 1065)	Yes	No	
									+		
									\vdash		
	(b)	(b) (c) Primary activity Legal domicile (state or foreign	(b) (c) (d)	(b) (c) (d) (e)	(b) (c) (d) (e) (f) Primary activity Legal domicile (state or foreign foreign foreign foreign foreign for the following for the following foreign for the following for the following foreign for the following foreign for the following for the following foreign for the following for the following foreign foreign for the following foreign foreign for the following foreign	(b) (c) (d) (e) (f) (g)	(b) (c) (d) (e) (f) (g) (l	(b) (c) (d) (e) (f) (g) (h) Primary activity Legal Direct controlling Predominant income Share of total Share of	(b) (c) (d) (e) (f) (g) (h) (i) Primary activity Legal Direct controlling Predominant income Share of total Share of Disconnections Code VI IBI	(b) (c) (d) (e) (f) (g) (h) (i) (j) Primary activity (Legal Direct controlling Predominant income Share of total Share of Discontinuity (Code VI IBI General	(b) (c) (d) (e) (f) (g) (h) (i) (j)

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled iity?
								163	140
	-								

Schedule R (Form 990) 2023

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)					1b		_X_
c Gift, grant, or capital contribution from related organization(s)						Х	
d Loans or loan guarantees to or for related organization(s)					1d		<u>X</u>
e Loans or loan guarantees by related organization(s)					1e		<u>X</u>
f Dividends from related organization(s)					1f		_X_
g Sale of assets to related organization(s)					1g		X
h Purchase of assets from related organization(s)					1h		X
i Exchange of assets with related organization(s)					1i		X
j Lease of facilities, equipment, or other assets to related organization(s)					1j		<u>X</u>
					41.		X
k Lease of facilities, equipment, or other assets from related organization(s)					1k 1l		X
Performance of services or membership or fundraising solicitations for related organ						Х	
m Performance of services or membership or fundraising solicitations by related organ					1m 1n	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization.						X	
Sharing of paid employees with related organization(s)					10	<u> </u>	
p Reimbursement paid to related organization(s) for expenses					1p		Х
Reimbursement paid by related organization(s) for expenses					1q		X
4							
r Other transfer of cash or property to related organization(s)					1r		Х
s Other transfer of cash or property from related organization(s)					1s	Х	
2 If the answer to any of the above is "Yes," see the instructions for information on will	ho must complete th	is line, including covered re	lationships a	and transaction thresholds.	•		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved		(d) Method of determining amount in	volved		
(1) AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES	М	179,679.	FMV				
(2) AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES	S	240,000.	CASH				
(3)							
(4)							
(5)							
(6)							
332163 09-28-23				Schedule	R (Forr	n 990)	2023

Schedule R (Form 990) 2023

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									

PHYSICIAN ASSOCIATE FOUNDATION OF THE

Schedule R	(Form 990) 2023 AMERICAN ACADEMY OF PHYSICIAN ASSOCIATES 54-10/13/0 Page 5
Part VII	Supplemental Information Supplemental Inform
	Provide additional information for responses to questions on Schedule R. See instructions.

Schedule R (Form 990) 2023